

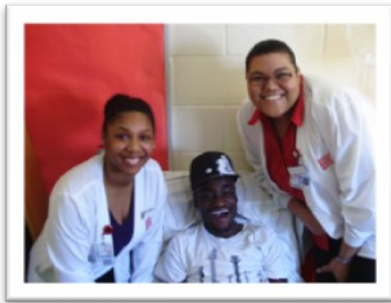
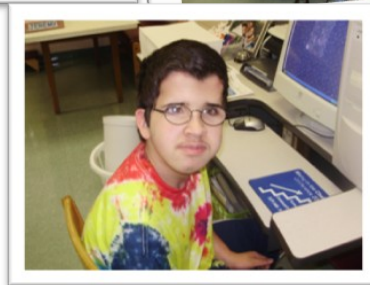
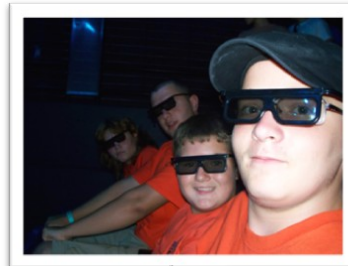
Annual Report



JULY 1, 2010-JUNE 30, 2011

A loving home for exceptional adults and children

For 38 years, Horizons Residential Care Center has provided a loving home to people living with intellectual and developmental disabilities. Our residents are loved, cared for, and given the respect that all people deserve regardless of their ability. Experiences are shared together such as birthdays and holidays. Hugs are given when times get a little tough. Laughs are exchanged just because. Tears are wiped away when all that can be done has been done. Each day brings new experiences and memories for residents and staff at Horizons.



Residents participated in the 2011 Special Olympics

Residents of Horizons participated in the 2011 Special Olympics on Tuesday, April 26 at Wake Forest University in Winston-Salem. The games opened with an invocation by Reverend Dr. Jill Crainshaw and a warm welcome by Winston-Salem Mayor Allen Joines. The presentation of Colors was performed by the Knights of Columbus.

Each resident showed their champion spirit by participating in several games and activities. Games included bowling, a variety of obstacle courses, guessing games, races, batting skills, and more. Horizons had several volunteers who helped make the day an enjoyable one.



Beautiful Horizons Olympic banner



Horizons Residential Care Center is a non-profit organization which provides, with utmost dignity and respect, compassionate care and quality services appropriate to the needs of individuals with developmental disabilities and their families.

From the President and CEO

As an old saying goes, “The more things change, the more they stay the same.” The wisdom of this truth applies to Horizons. This has certainly been a year of changes. The economy continues to be a change from times with better news and more jobs. State budgets are definitely a change from healthy revenues, as the newest budget has brought drastic cuts and a reduction in our Medicaid reimbursement rate. A more complicated change is the State mandated transformation in the way services are delivered in the arenas of Mental Health, Developmental Disabilities, and Substance Abuse, as Local Management Entities are being combined and converted into Managed Care Organizations.



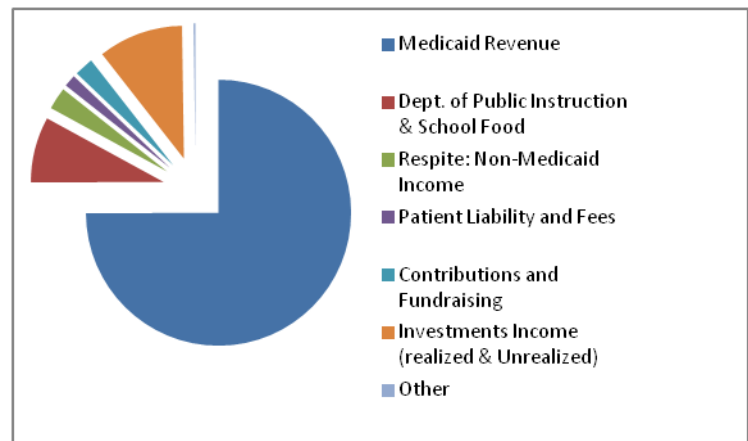
Perhaps the greatest change at Horizons this past year had to do with the number of deaths we experienced. We provide care to persons who are diagnosed with multiple disabilities and are identified as medically fragile. This means that through the years, individuals have died while living at Horizons. We know that some are only an infection away from fighting for their life. But it was still a challenge this past year when three of our teenage boys lost their lives to infections they were not strong enough to fight. Loss and grief have been new experiences for some of our staff, and the introduction of new residents has been a change for all.

But in the midst of all of this, the rest of that “old saying” is also true. Some things remain the same. Horizons continues to provide quality care to all of our residents. Our staff come to work each day with compassion in their hearts and a motivation and desire to do their very best for our residents. Respect, love, and dignity are just some of the trademarks that remain unchanged at Horizons. The support of our Board, friends, and volunteers also continues. Even when some things change, the most important remains a constant, the outstanding care provided to 40 individuals and the peace of mind this provides to their families.

2010-2011 Financial Summary

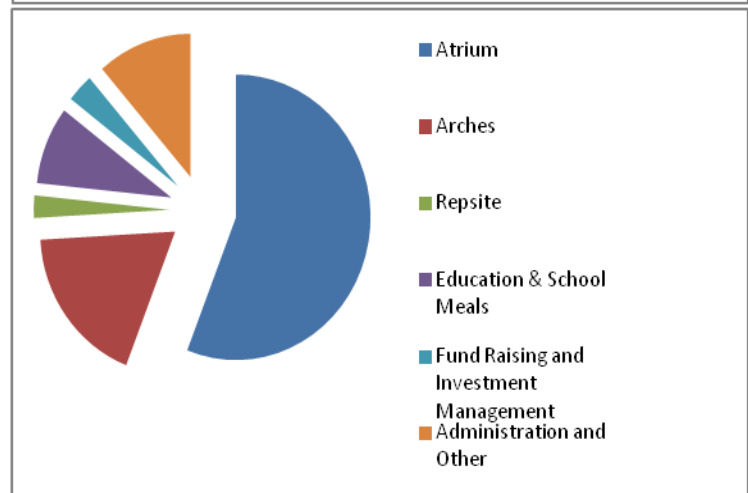
Income July 1, 2010– June 30, 2011

Medicaid Revenue	\$4,403,465.00
Dept. of Public Instruction & School Food	\$469,990.00
Respite: Non-Medicaid Income	\$158,529.00
Patient Liability and Fees	\$86,411.00
Contributions and Fundraising	\$136,173.00
Investments Income (realized & Unrealized)	\$608,649.00
Other	\$13,603.00
Total Revenue	\$5,876,820.00



Expenses July 1, 2010– June 30, 2011

Atrium	\$2,985,717.00
Arches	\$970,253.00
Repsite	\$135,463.00
Education & School Meals	\$469,093.00
Fund Raising and Investment Management	\$171,544.00
Administration and Other	\$607,657.00
Total Expenses	\$5,339,727.00



Horizons' Services and Programs

Summer Respite Program

Horizons has had the wonderful opportunity to have a Respite Summer Day Camp for three consecutive years. The Summer Respite Program offers a unique camping experience to children diagnosed with various intellectual and developmental disabilities. The duration of the camp offers eventful activities to some very delighted campers. Each day the children are involved in activities that are centered around fitness, sports, the outdoors, education, music, arts and crafts, and just plain FUN. This summer the campers enjoyed several activities including visits to the North Carolina Zoo, Hanging Rock State Park, Discovery Place, Tweetsie Railroad, Country Side Bowling Lanes, Tanglewood Park, Natural Science Center, Greensboro Grasshoppers' game, and much more. During field trips, campers are given the opportunity to learn more about social settings, history and events, and participate in various arts and crafts activities.



Atrium and Arches Residents enjoyed outdoor gardens

This year, residents from the Atrium, a 30 bed facility located in Rural Hall primarily serving children, visited the newly opened Paul J. Ceiner Botanical Garden in Kernersville. The visit occurred during the garden's Spring Harvest and residents had the opportunity to assist in harvesting many kinds of vegetables and herbs. Some residents also had the opportunity to cook and eat the vegetables from the garden. Other clients explored the vegetables through touch and smell.



Arches resident watering the garden

Residents at the Arches, located in Winston-Salem and serving adults, brought the delicious smells of fresh veggies to their backyard. Staff and residents created a beautiful garden. Staff assisted clients in selecting, planting, and continuing to care for a variety of flowers and vegetables. They grew cherry tomatoes, peppers, cabbage, sweet potatoes, cucumbers, and watermelon in the back yard. When the veggies were ripe, the residents had the opportunity to harvest and taste what they grew.

Horizons volunteers make a difference

Horizons volunteers are composed of everyday people from our community. This year, approximately 347 volunteers served in several capacities to help us continue our mission. We have had volunteers from local churches, scouting groups, high school students, as well as interns from area colleges and universities.

Horizons has an active Board of Directors. Meeting bi-monthly, these volunteers ensure that Horizons continues to meet the needs of residents. They are actively involved in fundraising, staff development, and raising awareness of programs and services offered by Horizons.



Board Member Dr. Teresa Little and daughter



Community volunteers from area churches and clubs



Putting Fore Horizons

Over 150 people saddled up for this year's Putting Fore Horizons fundraiser held at the Old Salem Visitors Center on Friday, April 8. This year's theme was the *Wild Wild West - Shoot Out on the Horizon* and included nine holes of indoor putting, each cleverly decorated to theme, a live auction, entertainment, cookout style fare, festive beverages, and loads of fun. A group of dedicated volunteers, the *Friends of Horizons Guild*, organizes this fundraiser every other year to financially support Horizons. The funds raised go directly toward meeting current needs such as wheelchairs, specialized bathing tubs, hydraulic lifts, specially fitted transportation vehicles, and furniture.



Uniquely decorated putting hole

Co-Chairs of this year's event, Anna Ball Hodge and Kay D. Burress King, did an outstanding job coordinating the event and securing sponsors. This year's event raised \$32,000. Major sponsors included: Reynolds American, Wells Fargo, GMAC Insurance, Alegria, and an anonymous donor. A special thank you goes out to the entire *Friends of Horizons Guild* team for making this year's Putting Fore Horizons an event that will always be remembered.



Putting Co-Chair Anna Ball Hodge and Putting Committee member Katie Eckman



Board Chair Diana Parrish and Horizons CEO David Adams



Putting supporters

4th Annual Charity Golf Tournament



The 2010 4th Annual Charity Horizons Golf Tournament raised roughly \$4,000 directly benefiting Horizons residents, purchasing such items as special medical equipment, as well as providing medical, educational, and nutritional services. The event was held at Pine Brook County Club on October 8th. More than 50 golfers came out to support Horizons.



2010 golfers

2011-2012 Board of Directors

Diana Parrish, Chair
Hugh Roberts, Vice-Chair
Hayes Wauford, Treasurer
Ava-Smith-Pegues, Secretary
Steven Gallo, Immediate Past Chair
Paula Vasaly
Dr. Betsy Armentrout, MD
Nancy Grantham
Peter Hatch
Kirk House
Julie Idoine
Dr. Teresa Little, Ph.D
Lynn Owens
Dr. Greg Ross, MD
John Sheldon
Jodi Turner
Borgia Walker

Dr. Kurt Klinepeter, Ex-Officio
Kristie Blanco, Guild President